

23 April 2002
1050 USS Georgia Avenue
Kings Bay, GA 31547-2609

To Whom It May Concern;

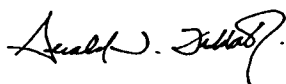
This is a letter of recommendation for Curtis D. Haggard. He is serving with exceptional distinction and honor in our country's nuclear submarine program as a Master Chief Electronics Technician. Master Chief Haggard and I served together on two different occasions. First, when he was the Head, Nuclear Enlisted Advisor (Engineering Department Master Chief) to the Commanding Officer in USS H. G. RICKOVER (SSN-709) when I was Commander, Submarine Squadron Eight in Norfolk, VA between May 1996 and July 1997. The second occasion I had the pleasure of serving with Master Chief Haggard was between July 1997 and August 1999, when he served as the Senior Enlisted Advisor to the Nuclear Enlisted Program Manager when I was the Head, Nuclear Propulsion Program Manager in Washington, DC.

Master Chief Haggard has unparalleled understanding of technology and it's applications. He's a process person who knows how to make each element of a complex operation function most efficiently to produce the desired product, which always exceeded expectations.

He was the person directly responsible the maintenance and operation of the complex electronic equipment that ensured the safety of the submarine's reactor plant. As the Engineering Department Master Chief his department performed superbly during all of his examinations administered by the Operational Reactors Safeguard Examination Team. His extraordinary technical performance and exceptionally high standards made him a perfect fit in the Navy's Nuclear Propulsion Program personnel management section of the Bureau of Naval Personnel. His innovative style streamlined the process of quality control of nuclear-trained personnel returning to the submarine force from naval duty outside the submarine community.

Master Chief Haggard is analytic in his approach to challenges and his answers and proposed solutions are always right on target. I could always bank on his recommendations as being correct. He is exceptionally personable and fits well into a team of professionals. It has been my exclusive pleasure to have served with Master Chief Haggard and I've benefited enormously, both personally and professionally from this association. Should you require more information I may be contacted at 912-673-2990 or by e-mail at talbotgl@csg10.navy.mil.

Sincerely,



G. L. Talbot, Jr.
Rear Admiral U.S.N.