



# VALDOSTA STATE UNIVERSITY.

Kings Bay Center • West Hall 101 • Valdosta, Georgia 31698  
912-293-6058 • FAX 912-333-7389

April 2, 2002

To Whom It May Concern:

I am pleased to support Mr. Curtis D. Haggard's application. Mr. Haggard graduated from our Master of Public Administration program in 1993. He took a number of courses in the program from me, and he was clearly the outstanding student in each course. I would rank Mr. Haggard in the top 10%--no, in the top 5%--of students who have gone through our program.

Mr. Haggard's analytic and communication skills are excellent. I require students to take abstract principles of public administration and apply them to concrete management problems in a series of case studies. Curtis demonstrated outstanding analytic skill in this process, skill that will serve him well in his chosen career. He then communicated the results of his analysis in written and oral presentations, and did an outstanding job in both. His writing was clear, concise, and focused. Curtis's oral presentation skills are equally impressive. He comes across as a calm, reasonable individual who has thought through all relevant aspects of the problem he is addressing.

Our program mixed traditional students with in-service students such as Mr. Haggard. Curtis interacted well with both groups of students, emerging as a class leader. I have followed his career since he left NSB Kings Bay with interest, but not with surprise. He has become one of the top enlisted personnel in the US Navy, proving his leadership ability far beyond the classroom.

Curtis gives meaning to the often-misused political saw that "character counts." He is one of the most honorable individuals I have had the privilege of knowing. Finally, Mr. Haggard is an extremely personable individual. I believe that he will be among the top employees in any organization. In short, I recommend him with enthusiasm and without reservation. He will prove an asset to any program or organization fortunate enough to count him as a member.

If I may be of any further assistance in your deliberations, please let me know.

Sincerely,

Nolan J. Argyle  
Dean of Faculty, Kings Bay Center  
and Coordinator, MPA Program

nja